

Credit Insurance Claims Management & Recovery Services

From Claim to Recovery

Aman Union Third Technical Training Beirut, 27 April 2013

Session Learning Outcome

- See claims management and recovery activities from the perspective of a recovery agency.
- Be familiar with the interconnectedness of the internal and external claims management and recovery activities.
- Recognize the importance of shortening the time to contact debtors and commence recovery.



Outline

- General Overview of Claims Management & Recovery A recovery agency's perspective.
- Improving Recovery.
- A Success Story.



General Overview of CLAIMS MANAGEMENT &

RECOVERY

Claims Management & Recovery

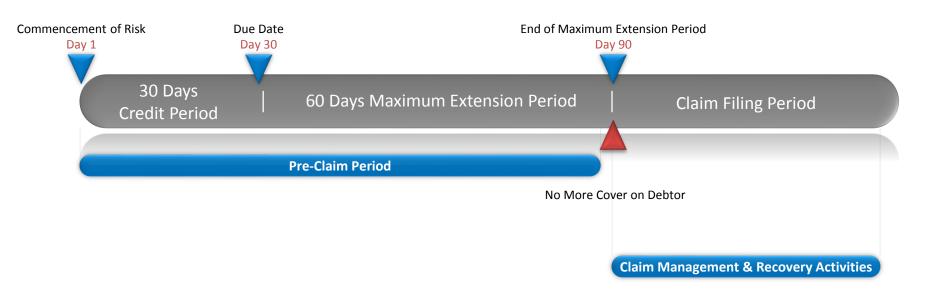
Transactions preceding filing of claim. Little active involvement of ECA. Debtor no longer covered by insurance policy. PH faces the risk of uninsured debt arising during this period. Department agencies not typically engaged in this process. Claims Management Department, analyse claim analyse claim analyse claim analyse claim and check compliance with policy. External agencies not typically engaged in this process. Claims Management Department, Pecovery agencies attempt amicable recovery agencies are assistance from external agencies is sought. Claims Management Department, Pecovery agencies agencies attempt amicable recovery agencies are typically appointed at agencies is sought.	Pre-Claim Default	Claim Filing Period	Claim Analysis	Claim Investigation	Amicable Recovery Attempts	Formal Action
	preceding filing of claim. Little active involvement of	longer covered by insurance policy. PH faces the risk of uninsured debt arising during	Management Department analyse claim and check compliance with policy. External agencies not typically engaged in this	Management Department, Recovery Teams, and external recovery agencies validate the claim. Some assistance from external	teams, or external recovery agencies attempt amicable recovery. External recovery agencies are typically appointed at	Arbitration typically outsourced to external recovery agencies and /



TIMELINES OF CLAIMS MANAGEMENT & RECOVERY



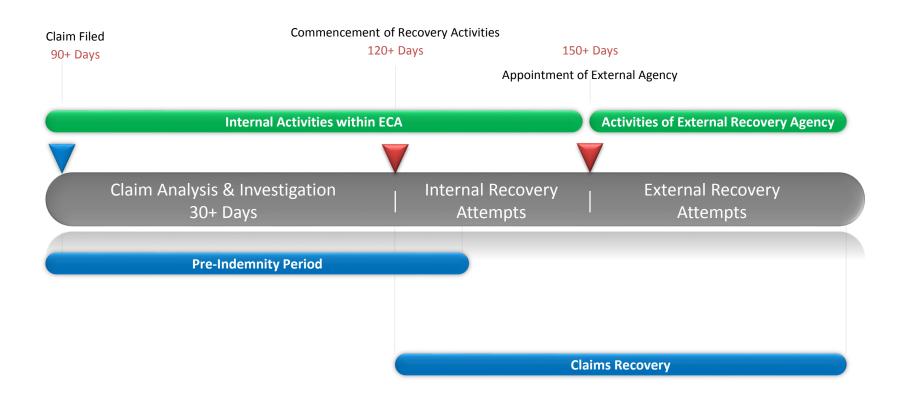
Common Timelines of Claims Management & Recovery







Common Timelines of Claims Management & Recovery





Common Timelines of Claims Management & Recovery

- When cover is no longer available, policyholders runs the risk of inadvertently supplying customers on uninsured credit.
 - Gives rise to policyholders attempting to prioritize the repayment of uninsured debt.
- Appointment of external recovery agencies takes place after significant time has passed from default.
 - Time is the most crucial element for successful recovery.
 - A variety of risks are introduced during the period between default and active recovery.





Improving Recovery

- Streamline and standardize claim analysis and investigation processes.
 - Use checklist.
 - List claim transactions in a spread sheet for improved 'over arching view' and increased chances of spotting anomalies.
- Establish two-way contact with the debtor as early as possible.
- Appoint your recovery agency for a 'second opinion' when analysing and investigating claim.
- Use the reports of your recovery agency to support indemnity decision.



Improving Recovery

- Develop a set recovery plan for common types of claims and common jurisdictions.
 - Most short-term insurance claims can be categorized into distinct types.
 - Industry.
 - Jurisdiction.
 - · Age.
 - Dispute (type and nature of dispute).
 - Categorization enables planning and instilling of set procedures.



Improving Recovery

- Plan for policyholder lack of engagement.
 - Collect claim documents required for formal action as early as possible.
- Plan for appropriate transfer of rights from policyholder to ECA as early as possible.
 - Ensure that the requirements of the debtor's jurisdiction are met.
 - If action-via-policyholder is chosen, plan for recovering your funds from the policyholder.
- Consider and plan for situations where the policyholder involvement may still be required.



Improved Recovery **A SUCCESS STORY**

Improved Recovery

- Client changed their claims recovery processes to allow entrustment of claims to Recovery Advisers BV prior to indemnifying the policyholder.
- Recovery Advisers' scope of work expanded to include the following steps (in addition to debt recovery and formal action):
 - Claim analysis and document inspection.
 - Claim investigation.
- Recovery Advisers stopped charging a fixed fee for claim investigation and considered this step integral to claims recovery.



Improved Recovery

- The change in the client's process shortened the time from claim to 'initial contact' with the debtor by 66%.
- The shortened time to 'initial contact' with the debtor resulted in an improvement of approx. 25% in recoverability.
- This improved / streamlined process is currently being replicated with another ECA and Recovery Advisers B.V.



Recovery Advisers

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Thank You

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